# Asian Journal of Multidimensional Research

ISSN: 2278-4853 Vol. 13, Issue 1, January 2024 SJIF 2022 = 8.179

A peer reviewed journal

# CORPORATE GOVERNANCE AND ORGANIZATIONAL PERFORMANCE IN NEPALESE FIRMS: AN EMPIRICAL INVESTIGATION

Naba Raj Adhikari\*; Krishna Prasad Neupane\*\*; Aseem Subedi\*\*\*

\*Associate Professor, Central Department of Management, Tribhuvan University, NEPAL https://orcid.org/0009-0006-5709-2649 Email id: adhikarinavaraj7@gmail.com

\*\*Faculty Member, Shanker Dev Campus, Tribhuvan University, NEPAL Email id: neupanekris123@gmail.com https://orcid.org/0009-0006-4380-8765

\*\*\*Research Assistant,
Shanker Dev Campus, Faculty of Management,
Tribhuvan University, NEPAL
https://orcid.org/0009-0004-3941-0530
Email id: aseem.229528@sdc.tu.edu.np

DOI: 10.5958/2278-4853.2024.00024.0

#### **ABSTRACT**

This study explores the corporate governance landscape within Nepal, a developing nation experiencing industrial transformation. It aims to elucidate the current corporate governance system, examine the correlation between governance scores and firm performance (measured by Return on Assets), and investigate the unique characteristics of corporate governance in Nepal compared to other countries. Utilizing a sample of 37 publicly listed companies, the research employs a Composite Governance Score, developed based on the OECD Principles of Corporate Governance, and utilizes multiple regression models to assess the impact of corporate governance on firm performance. Higher governance scores in financial companies likely stem from stricter regulations and disclosure rules enforced by the central bank. The study found a strong positive link between good corporate governance and better firm performance. The findings contribute to the limited empirical research on corporate governance in Nepal, providing valuable insights for policymakers, investors, and corporate leaders.

**KEYWORDS:** Corporate Governance, Nepal, Developing Economies, Firm Performance, Governance Scores, Oecd Principles.

## Asian Journal of Multidimensional Research

ISSN: 2278-4853 Vol. 13, Issue 1, January 2024 SJIF 2022 = 8.179 A peer reviewed journal

### REFERENCES

- **1.** Adams, R., & Mehran, H. (2005). Corporate performance, board structure and its determinants the banking industry. *International Journal of Management Studies*, 5(2), 52-79.
- **2.** Adhikari, N. R., & Chalise, D. R. (2021). Performance measurement practices in Nepalese telecommunication industries. *Management Dynamics*, 24(1), 107-116.
- **3.** Agrawal, A., & Knoeber, C.R. (1996). Firm performance and mechanisms to control agency problems between managers and shareholders. Journal of Financial and Quantitative Analysis, 31(03), 377-397.
- **4.** Ahmed, N., Hossain, M. A., & Adams, M. (2012). Corporate governance and firm performance in Bangladesh. *Journal of Contemporary Accounting & Economics*, 8(3), 222-236.
- **5.** Bauer, R., Guenster, N., & Otten, R. (2004). Empirical evidence on corporate governance and firm value: The case of Germany. *Journal of Corporate Finance*, *10*(1), 233-256.
- **6.** Bhagat, S. & Bolton, B. (2019). Corporate governance and firm performance: The sequel. *Journal of Corporate Finance* 58 (1) 142–16.
- 7. <u>Bhatt, P.R. & Bhatt, R.R.</u> (2017). Corporate governance and firm performance in Malaysia. *Corporate Governance*, 17 (5), 896-912.
- **8.** Cadbury Committee. (1992). Report of the committee on the financial aspects of corporate governance. Gee.
- **9.** Chalise, D. R. (2021). Barriers to Organizational Change Management in Hotel Industry of Nepal. *Nepal Journal of Multidisciplinary Research*, 4(2), 10-17.
- **10.** Chalise, D. R., Adhikari, S., & Lekhak, H. (2024). Factor Affecting Corporate Governance in Nepalese Telecommunication Sector. *Saptagandaki Journal*, *15*(1), 16-36.
- **11.** Collett, T., & Hrasky, S. (2005). Corporate governance and the performance of Australian companies. *Corporate Governance: An International Review*, *13*(4), 494-517.
- **12.** Core, J. E., Holthausen, R. W., & Larcker, D. F. (2006). Corporate governance, CEO compensation, and firm performance. *Journal of Financial Economics*, 80(3), 573-606.
- **13.** Fagernas, S. (2007). Ownership structure, board composition and firm performance: Evidence from Norway. *International Business Review*, *16*(2), 194-217.
- **14.** Gnwali, A. (2023). Corporate Governance and Its Impact on Organizational Performance. *Prashasan*, *54*(1), 81-100.
- **15.** Gupta, A., & Shivdasani, A. (2003). Insider trading and corporate governance. *Journal of Finance*, 58(6), 2249-2275.
- **16.** Kali, R., & Sarkar, J. (2011). Corporate governance, ownership, and firm performance: Evidence from India. *Corporate Governance: An International Review*, *19*(6), 553-569.
- 17. La Porta, R., Lopez-de-Silanes, F., Shleifer, A., & Vishny, R. W. (1999). Investor protection

## Asian Journal of Multidimensional Research

ISSN: 2278-4853 Vol. 13, Issue 1, January 2024 SJIF 2022 = 8.179 A peer reviewed journal

- and corporate governance. Journal of Finance, 54(2), 471-510.
- **18.** Mc Conomy, B. J. (2002). Corporate governance and financial performance: A study of UK listed companies. *Corporate Governance: An International Review*, *10*(3), 133-146.
- **19.** OECD. (2004). OECD principles of corporate governance. OECD Publishing.
- **20.** Poudel, R. P., & Hovey, M. (2012). Corporate governance and national development. *OECD Development Center*, *3*(2), 12-30.
- **21.** ROSC Report. (2005). *Nepal: Report on the observance of standards and codes (ROSC) Accounting and auditing.* World Bank.
- 22. Salmon, W. P. (1993). Report of the committee on corporate governance.
- **23.** Shleifer, A., & Vishny, R. W. (1997). A survey of corporate governance. *Journal of Finance*, 52(2), 737-783.
- **24.** Shrestha, M. B. (2005). Corporate governance in Nepal: An exploratory study. *The Journal of Nepalese Business Studies*, 2(1), 1-14.
- **25.** Subramanian, A. (2006). Corporate governance and firm performance: Evidence from India. *Corporate Governance: An International Review*, *14*(4), 312-325.
- **26.** Tsamenyi, M., Cullen, J., & Gonzalez, J. M. (2007). Corporate governance reforms in developing countries: Evidence from Ghana. *Corporate Governance: An International Review*, 15(5), 795-809.
- **27.** Ward, B. (1997). Corporate governance and firm performance. *Journal of Corporate Finance*, *3*(4), 301-321.
- **28.** Wasdani, K. P., Vijaygopal, A., Manimala, M. J., & Verghese, A. K. (2021). Impact of corporate governance on organizational performance of Indian firms. *Indian Journal of Corporate Governance*, *14*(2), 180-208.